



Fiscal Year 2027 Business and Capital Plans

LCRA Transmission Services Corporation

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The LCRA TSC Board is appointed by the Lower Colorado River Authority Board and serves at the LCRA Board’s will. The current membership of the LCRA TSC Board is made up entirely of the existing LCRA Board. The LCRA TSC directors meet regularly to set strategic corporate direction for the president and CEO, to approve projects and large expenditures, and to review progress on major activities and industry issues.

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James D. Travis, acting president and chief executive officer;
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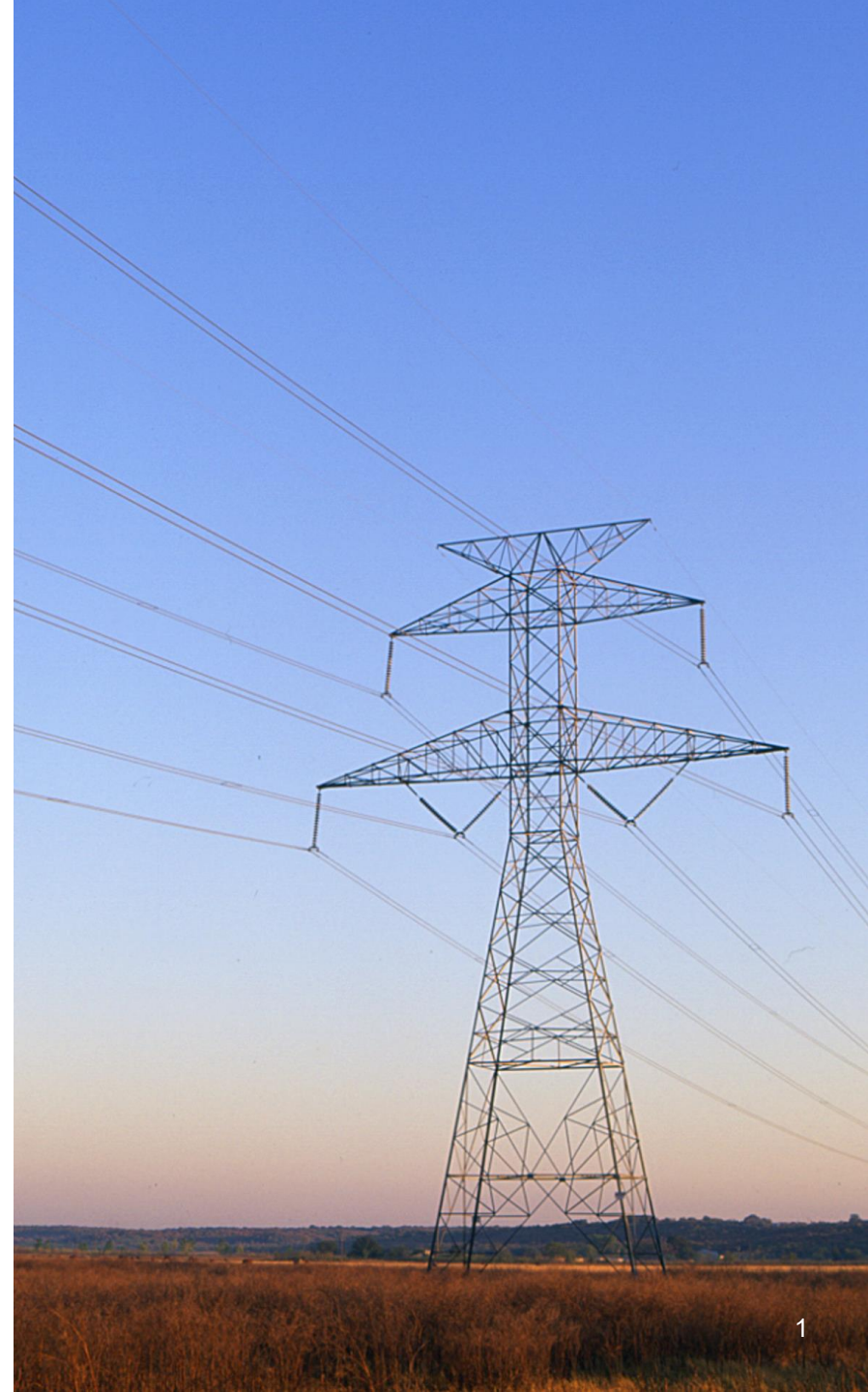


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These business and capital plans present a long-term vision and summary of operational plans for LCRA Transmission Services Corporation. The business and capital plans should not be used as a basis for making a financial decision regarding LCRA TSC or any of its securities or other obligations. These business and capital plans are intended to satisfy the official intent requirements set forth in IRS Treasury Regulations Section 1.150-2. For more complete information on LCRA TSC and its obligations, refer to LCRA TSC's annual financial report, the official statements relating to LCRA TSC's bonds, and the annual and material event disclosures filed by LCRA TSC with nationally recognized municipal securities information repositories and the State Information Depository pursuant to Rule 15c2-12 of the U.S. Securities and Exchange Commission. The information in this report and within each of the documents referenced applies only as of the report's date. The business and capital plans include forecasts based on current assumptions used for planning purposes only and are subject to change. Copies of the documents referenced in this report may be obtained from Dawn Reed, senior vice president of Financial Planning and Analysis, LCRA, 3700 Lake Austin Blvd., Austin, TX 78703.

Introduction

LCRA Transmission Services Corporation is a nonprofit corporation that serves electric service needs across Texas with a robust network of transmission lines and substations. LCRA TSC has no employees, but contracts with LCRA to provide the services and products necessary for LCRA TSC to achieve its goals and initiatives.

Since LCRA TSC was created in 2002, the organization's revenues have been reinvested in the transmission system, under the oversight of the Public Utility Commission of Texas.

LCRA TSC funds capital improvements to its transmission system with revenues collected above those required to cover:

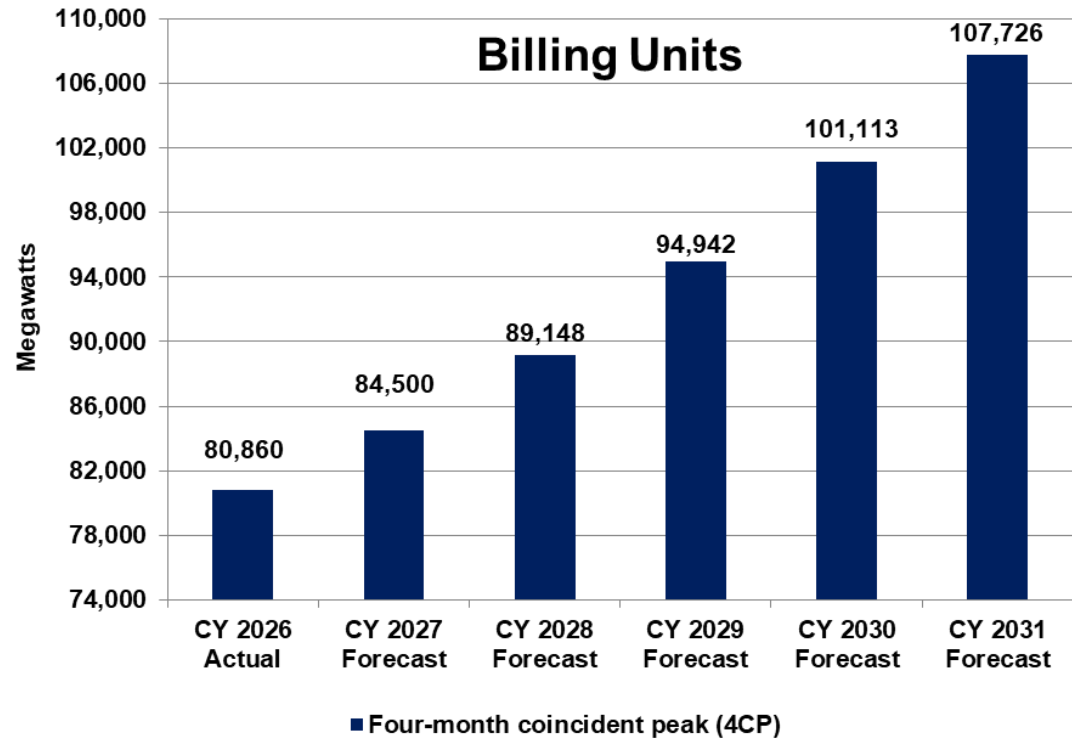
- Operating costs (including sales and property taxes)
- Debt service
- Funding of reserves
- LCRA TSC's portion of LCRA's Enterprise Support capital costs
- LCRA TSC's portion of LCRA's corporate expenses
- LCRA TSC's portion of statutory funding, including Public Service Fund and Resource Development Fund

LCRA TSC issues debt to cover the cost of capital improvements that are not covered by revenues as noted above or other funding sources.

Billing Units

LCRA TSC's billing unit is the four-month coincident peak in the Electric Reliability Council of Texas market.

- 4CP is the average of the peak ERCOT electrical demands (measured in kilowatts) during the months of June, July, August and September of the previous calendar year.
- The PUC approves the average of these four ERCOT system peaks each year to establish a 4CP for the following calendar year.
- ERCOT 4CP is forecast to grow between 4.5% and 6.5% each year in calendar years 2027 to 2031.



Note: One megawatt equals 1,000 kilowatts.

Capital and Rate Plans

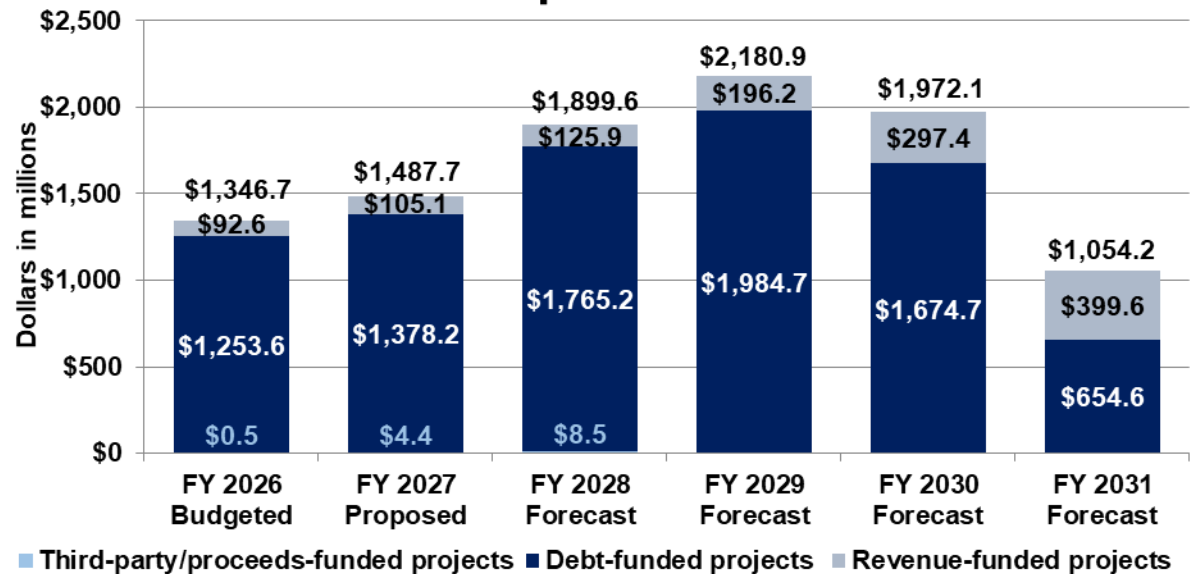
We're growing the transmission system to meet customer needs:

- LCRA TSC plans to invest about \$8.6 billion in capital projects over the five-year planning period to support the needs of the ERCOT and LCRA TSC systems.
- LCRA TSC plans to recover its capital investment for projects that are completed and energized through interim transmission cost of service filings in FY 2027 through FY 2031. Additionally, LCRA TSC plans to file a TCOS rate case using an FY 2027 test year with new rates going into effect in FY 2029. This plan assumes a debt service coverage ratio of 1.60x in FY 2029 through FY 2031.
- LCRA TSC will continue to recover costs associated with additional projects beyond FY 2027 after they are completed and energized.

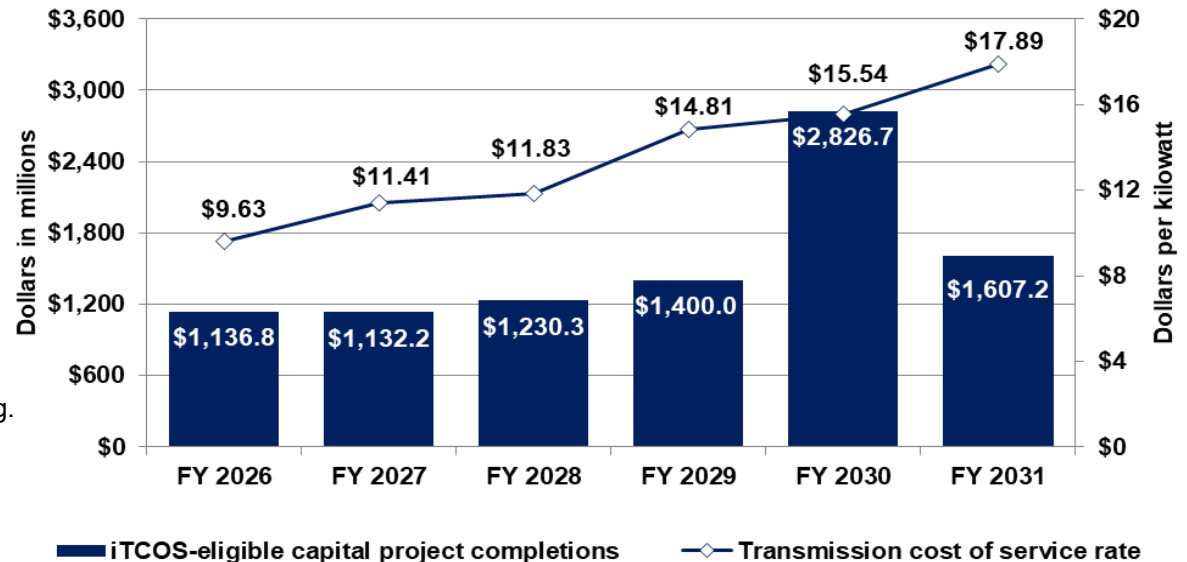
Note: Totals throughout this document may not equal the sum of numbers shown due to rounding.

iTCOS: interim transmission cost of service

Capital Plan



Rate Plan



Financial Summary

- LCRA continues to expand the Transmission organization, adding staff and equipment needed to increase its current capacity to operate and construct facilities for LCRA TSC.

(Dollars in millions)

	Budgeted	Proposed	Forecast			
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Revenues	\$ 823.0	924.9	1,057.9	1,291.2	1,557.2	1,849.0
Operations and Maintenance	181.9	188.0	199.1	210.2	230.4	258.4
Net Operating Margin	641.1	736.9	858.8	1,081.0	1,326.8	1,590.6
Plus: Interest Income	9.4	13.7	13.7	15.2	15.1	15.1
Less: Assigned Enterprise Expense	74.7	90.4	89.9	91.9	105.4	136.0
Public Service Fund	24.7	27.7	31.7	38.7	46.7	55.5
Resource Development Fund	16.5	18.5	21.2	25.8	31.1	37.0
Net Margin Available for Debt Service	534.7	614.0	729.7	939.7	1,158.6	1,377.3
Debt Service	\$ 388.4	443.0	551.2	676.5	809.0	922.5
Debt Service Coverage	1.38x	1.39x	1.32x	1.39x	1.43x	1.49x
Net Margin After Debt Service	\$ 146.3	171.0	178.5	263.3	349.7	454.8
Less:						
Operating Reserves	24.2	29.5	32.0	38.0	48.0	53.2
Assigned Enterprise Capital	36.0	39.9	30.7	45.3	23.3	23.6
Assigned Transmission Minor Capital	17.9	21.9	19.9	19.9	20.0	20.0
Revenue-Funded Capital	92.6	105.1	125.9	196.2	297.4	399.6
Plus:						
Amortization of Enterprise/Minor Capital ¹	24.4	25.3	30.1	36.2	39.0	41.7
Net Cash Flow	\$ 0.0	0.0	0.0	0.0	0.0	0.0

¹ In FY 2012, LCRA TSC began funding minor capital and its share of enterprise capital with current year revenues. It will include an amortization of the amount in each year to recover in rates.

- LCRA TSC plans to manage costs to maintain its debt service coverage ratios between 1.32x and 1.49x

- Debt service coverages in FY 2029 and beyond assume a debt service coverage ratio of 1.60x is allowed in the TCOS rate case.

Capital Plan

- Board approval of this plan authorizes the proposed \$1.5 billion budget for FY 2027 capital spending, which includes \$490.1 million for projects the Board approved previously and \$997.6 million for projects that have not yet been approved.
- Staff will bring future projects individually to the Board or the CEO for approval after scope and cost estimates have been further refined and the budget has been established. Staff includes future projects in this document for financial planning purposes.

FY 2027 Capital Spending for Approved and Future Projects LCRA Transmission Services Corporation

(Dollars in millions)

	Budgeted	Proposed	Forecast				Five-Year Total
			FY 2026	FY 2027	FY 2028	FY 2029	
Approved Projects	\$	490.1	42.3	0.0	0.0	0.0	532.4
Future Projects		997.6	1,857.3	2,180.9	1,972.1	1,054.2	8,062.1
Total FY 2027 Capital Plan		1,487.7	1,899.6	2,180.9	1,972.1	1,054.2	8,594.5

Comparison With Previous Plan

Total FY 2026 Capital Plan	\$	1,346.7	1,020.6	1,180.8	1,241.0	1,086.4	0.0	5,875.6
Difference*		n/a	467.1	718.7	939.9	885.7	n/a	2,718.9

*Difference for five-year total is based on a rolling five-year comparison, i.e., FY 2027-FY 2031 spending from the current plan compared with FY 2026-FY 2030 from the plan the Board approved in May 2025.

Capital Plan (Continued)

- LCRA TSC's FY 2027 capital budget for approved and future projects is \$1.5 billion. About 7% of that amount will be revenue-funded or third-party or proceeds-funded.
- LCRA TSC's five-year total expected capital spending is about \$8.6 billion. About 13% of that amount is projected to be revenue-funded or third-party or proceeds-funded.

FY 2027-FY 2031 Capital Spending for Approved and Future Projects LCRA Transmission Services Corporation

(Dollars in millions)

	Budgeted	Proposed	Forecast			
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Capital Expenditures						
Debt-Funded	\$ 1,253.6	1,378.2	1,765.2	1,984.7	1,674.7	654.6
Revenue-Funded	92.6	105.1	125.9	196.2	297.4	399.6
Third-Party or Proceeds-Funded	0.5	4.4	8.5	0.0	0.0	0.0
	\$ 1,346.7	1,487.7	1,899.6	2,180.9	1,972.1	1,054.2

Capital Plan (Continued)

Capital Planning Approach

LCRA TSC's capital planning approach conforms to the corporation's Board Policy T601 – Wholesale Electric Service Policy, which requires LCRA TSC to provide nondiscriminatory wholesale electric service and open access in accordance with PUC rules, applicable tariffs, ERCOT requirements, North American Electric Reliability Corporation reliability standards and other LCRA TSC requirements.

LCRA TSC develops its capital plan to meet the following industry requirements:

- Compliance with ERCOT market rules and applicable NERC reliability standards for adequate and reliable transmission service.
- Compliance with PUC rules to provide transmission service to eligible transmission customers (e.g., other electric utilities, power marketers, exempt wholesale generators' qualifying facilities) on the same terms and conditions under which it provides transmission service to itself.
- Compliance with PUC and ERCOT direction to construct transmission facilities to mitigate transmission grid reliability risks and to relieve congestion associated with the flow of power in ERCOT.
- Necessary improvements, based on defined system planning criteria, to maintain the reliability, resiliency, security and safety of LCRA TSC's electric system and minimize the consequences associated with equipment failures that cause electric service outages.

Fundamentally, as a transmission service provider in ERCOT, LCRA TSC provides reliable transmission service to ERCOT ratepayers and open access to the transmission grid to eligible customers. PUC Substantive Rule 25.195(d) requires transmission service providers in ERCOT to “construct and place into service sufficient transmission capacity to ensure adequacy and reliability of the network to deliver power to transmission service customer loads.” The requirements to provide facilities to safely and reliably meet existing and anticipated growth in electric system load and generation are key drivers for LCRA TSC's capital projects.

Capital Plan (Continued)

Capital Planning Approach (Continued)

The FY 2027 capital plan is the result of obligatory system assessments conducted annually to ensure continued long-term adequate and reliable electric service. LCRA TSC works closely with transmission customers directly connected to LCRA TSC facilities, other transmission and distribution service providers, generation entities, and ERCOT to identify electric system needs.

If facilities do not meet planning-level reliability performance requirements under forecast conditions, staff explores cost-effective solutions. When feasible, staff analyzes multiple alternative solutions, including operating solutions. These solutions typically include modifications, upgrades and/or additions of substation, telecommunications or transmission line facilities. LCRA Transmission Planning staff also considers options that optimize the use of existing facilities, address multiple performance limitations and minimize the need to acquire new rights of way when possible.

LCRA TSC's capital planning process results in the publication of the Transmission System Improvements Plan. The TSIP consists of a business case analysis developed by LCRA's Transmission Planning staff for each project. Staff evaluates each project based on technical merits to meet system performance requirements. Staff conducts a detailed analysis to assist in selecting the best, most cost-effective alternative to meet present and future needs. Certain projects may require ERCOT Board of Directors approval or ERCOT stakeholder review to ensure projects are effective and coordinated, while certain projects requiring construction of a new transmission line may require approval of an amendment to LCRA TSC's Certificate of Convenience and Necessity from the PUC.

Capital Plan (Continued)

Cost Estimating

LCRA staff develops project cost estimates for the appropriate planning alternatives using electric utility industry standard practices. These estimates are refined as the project progresses through scope definition, design and other milestones until the scope and cost estimates are finalized. This process includes collaboration with multiple project stakeholders.

Project Approval and Monitoring

For any project not previously authorized by the LCRA TSC Board, Board Policy T301 – Finance delegates to the CEO the authority to approve any capital project with a lifetime budget not to exceed \$1.5 million. Board Policy T301 also gives the CEO delegated authority to approve all capital projects associated with generation interconnection projects not previously authorized by the LCRA TSC Board, in each case only after the generator has provided appropriate financial security to LCRA TSC for its expenses. Staff will communicate any CEO-approved projects to the LCRA TSC Board on a quarterly basis.

Board Policy T301 gives the CEO the ability to approve additional funding for an approved capital project that is expected to exceed its lifetime budget, so long as such additional funding does not cause total capital expenditures to exceed the approved capital plan or materially adversely impact business planning assumptions. Staff will communicate any CEO-approved additional project funding to the LCRA TSC Board on a quarterly basis.

Capital Outlook

Over the next five years, LCRA TSC will continue to construct and upgrade transmission lines, substation facilities and other supporting infrastructure. This plan includes expected spending over the next five years of about \$8.6 billion. This spending will be financed with debt, revenues and third-party funds as shown on Page 8 of this plan. This plan is subject to revision as LCRA TSC continues to respond to the evolving needs of the transmission system in ERCOT.

Capital Plan (Continued)

Transmission projects fall into these categories:

- **Facility acquisition projects** are associated with the acquisition of existing facilities.
- **General addition projects** are primarily smaller construction projects that maintain electric transmission infrastructure and reliability.
- **Generator interconnection projects** are necessary to facilitate generator interconnections requested by participants in the ERCOT market.
- **Minor capital projects** are primarily for the acquisition of equipment that supports electric transmission needs and, generally, is ready to place in service upon delivery.
- **Service reliability projects** are driven by equipment obsolescence, operational improvements or transmission service reliability needs.
- **System capacity projects** are needed to provide new or increased transmission or transformation system capacity.
- **Third-party funded projects** are not driven by utility criteria; instead, external parties that will contribute a substantial portion of the project cost.

Capital Plan – Approved Projects

There are 67 approved projects with expected spending of \$490.1 million in FY 2027. This expected spending is categorized below.

LCRA Transmission Services Corporation FY 2027 Capital Plan Approved Projects

(Dollars in millions)

Planning Category	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Five-Year Total
Generator Interconnection Projects	\$ 109.5	4.7	-	-	-	114.2
Service Reliability Projects	121.8	7.4	-	-	-	129.1
System Capacity Projects	254.9	27.1	-	-	-	282.0
Third-Party Funded Projects	4.0	3.0	-	-	-	7.0
Approved Subtotal	\$ 490.1	42.3	-	-	-	532.4

Capital Plan – Future Projects

Staff continues to evaluate potential projects totaling about \$8.1 billion of expected spending over the next five years. Staff will bring these projects individually to the Board or CEO for approval throughout the fiscal year. This spending is categorized below.

LCRA Transmission Services Corporation FY 2027 Capital Plan Future Projects

(Dollars in millions)

Planning Category	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Five-Year Total
General Addition Projects	\$ 9.0	9.0	9.0	9.0	9.0	45.0
Generator Interconnection Projects	92.9	141.9	81.5	45.0	45.0	406.3
Minor Capital Projects	0.3	0.3	0.3	0.3	0.3	1.5
Service Reliability Projects	296.4	483.7	541.4	513.3	286.8	2,121.6
System Capacity Projects	598.6	1,216.9	1,548.7	1,404.5	713.1	5,481.8
Third-Party Funded Projects	0.4	5.5	-	-	-	5.9
Future Subtotal	\$ 997.6	1,857.3	2,180.9	1,972.1	1,054.2	8,062.1

Capital Plan – Approved and Future Projects

Spending for approved and future projects totaling about \$8.6 billion over the next five years is categorized below.

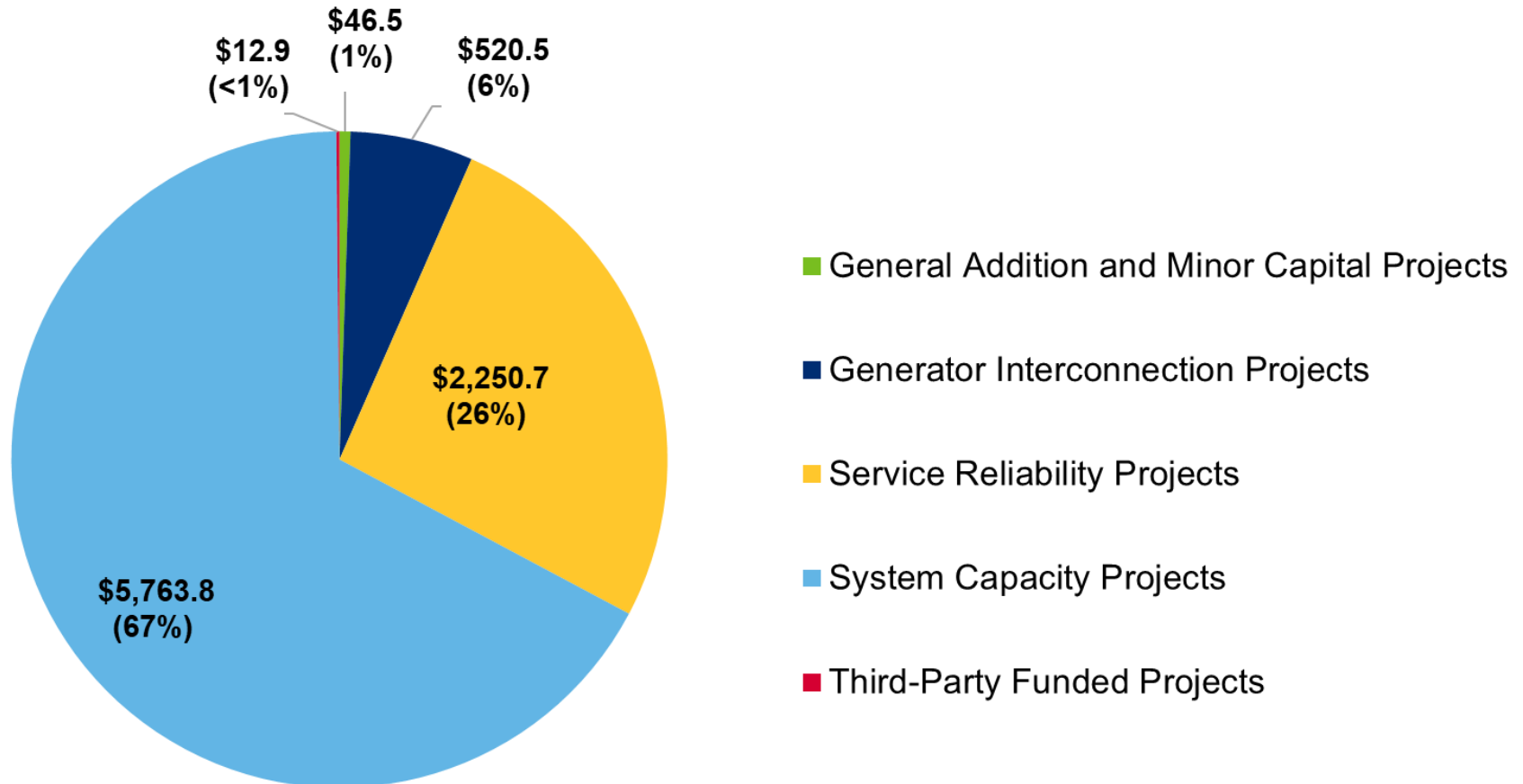
LCRA Transmission Services Corporation FY 2027 Capital Plan Approved and Future Projects

(Dollars in millions)

Planning Category	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Five-Year Total
General Addition Projects	\$ 9.0	9.0	9.0	9.0	9.0	45.0
Generator Interconnection Projects	202.4	146.6	81.5	45.0	45.0	520.5
Minor Capital Projects	0.3	0.3	0.3	0.3	0.3	1.5
Service Reliability Projects	418.2	491.1	541.4	513.3	286.8	2,250.7
System Capacity Projects	853.5	1,244.0	1,548.7	1,404.5	713.1	5,763.8
Third-Party Funded Projects	4.4	8.5	-	-	-	12.9
Total LCRA Transmission Services Corporation	\$ 1,487.7	1,899.6	2,180.9	1,972.1	1,054.2	8,594.5

Capital Plan – Approved and Future Projects (Continued)

Total spending on Transmission approved and future capital projects is expected to be about \$8.6 billion over the next five years. This spending is categorized below.



Dollars in millions

Note: Details of the approved projects are shown in the appendix.

Appendix

Capital Plan – Approved Projects

LCRA Transmission Services Corporation FY 2027 Capital Plan Approved Projects

(Dollars in thousands)

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Five-Year	
						Total	Lifetime
Generator Interconnection Projects							
Concho River Substation Addition	20,282	-	-	-	-	20,282	33,600
Headwater Circuit Breaker Addition	305	-	-	-	-	305	3,500
Highline Substation Addition	27,887	4,647	-	-	-	32,534	41,800
Leesville Substation Addition	261	-	-	-	-	261	12,400
Mountain Home Substation Addition	3,953	6	-	-	-	3,959	6,300
Overland Substation Addition	37,420	92	-	-	-	37,512	41,300
Overland Substation Property Acquisition Upgrade	2,239	-	-	-	-	2,239	8,200
Pastor Substation Addition	17,039	-	-	-	-	17,039	57,600
Starcke Generator Circuit Breaker Addition	84	-	-	-	-	84	17,700
Generator Interconnection Projects Subtotal	109,470	4,745	-	-	-	114,215	222,400
Service Reliability Projects							
Battery Systems – FY 2025 Substation Upgrade	10	-	-	-	-	10	4,300
Bellville South-Glidden Easement Enhancement System Upgrade	223	-	-	-	-	223	700
Big Hill-Kendall Transmission Line Storm Hardening	19,911	111	-	-	-	20,022	34,700
Big Hill-Twin Buttes Transmission Line Overhaul	5,510	-	-	-	-	5,510	12,800
Blewett Circuit Breaker Addition	132	-	-	-	-	132	7,000
Bluffton-Buchanan Transmission Line Overhaul	8,720	14	-	-	-	8,734	28,300
Boerne Split-Welfare Transmission Line Upgrade	5,722	-	-	-	-	5,722	93,600
Buchanan-Burnet Transmission Line Overhaul	171	-	-	-	-	171	36,200
Buchanan CTEC-Kingsland 1 Transmission Line Overhaul	149	-	-	-	-	149	20,700
Central Texas Electric Cooperative Area Substation Upgrade	15	-	-	-	-	15	3,100
Colton-Elroy Transmission Line Overhaul	158	-	-	-	-	158	16,600
Colton-Mendoza Easement Enhancement Substation Upgrade	92	-	-	-	-	92	1,900
Dalchau Service Center Building J Facilities Upgrade	24,627	-	-	-	-	24,627	33,900
Doss-Headwaters Transmission Line Overhaul	210	-	-	-	-	210	34,500

Capital Plan – Approved Projects (Continued)

LCRA Transmission Services Corporation FY 2027 Capital Plan Approved Projects

(Dollars in thousands)

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Five-Year		
						Total	Lifetime	
Service Reliability Projects (continued)								
Easement Enhancement – FY 2023 System Upgrade	241	-	-	-	-	241	5,700	
Easement Enhancement – FY 2024 System Upgrade	630	3	-	-	-	633	8,600	
Easement Enhancement – FY 2025 System Upgrade	2,447	6	-	-	-	2,453	8,600	
Eckert Power Transformer Upgrade	58	-	-	-	-	58	8,665	
Environmental Permitting – FY 2024 System Upgrade	436	-	-	-	-	436	1,100	
FPP Yard 2-Lytton Springs Transmission Line Overhaul	159	-	-	-	-	159	101,700	
Fredonia-Mason Transmission Line Overhaul	4,408	13	-	-	-	4,421	41,100	
Kendall-Welfare Transmission Line Upgrade	34,975	-	-	-	-	34,975	122,000	
Lockhart-Mendoza Easement Enhancement System Upgrade	1,390	6	-	-	-	1,396	2,000	
Mobile Capacitor Bank – FY 2025 System Upgrade	1,285	939	-	-	-	2,224	3,400	
Mobile Substation – FY 2025 Power Transformer Addition	1,819	-	-	-	-	1,819	5,700	
Mobile Substation – FY 2026 Power Transformer Addition	1,221	6,279	-	-	-	7,500	7,900	
Obsolete Network Interface Telecommunications Upgrade	643	-	-	-	-	643	1,900	
Protective Relaying – FY 2025 Substation Upgrade	3,155	-	-	-	-	3,155	6,500	
Spare Transformer – FY 2025 Power Transformer Addition	2,970	13	-	-	-	2,983	2,704	
Substation Underground Fiber – FY 2026 Telecommunications Upgrade	10	-	-	-	-	10	1,300	
Transmission Switch – FY 2024 Substation Upgrade	115	-	-	-	-	115	1,500	
Transmission Switch – FY 2025 Substation Upgrade	153	-	-	-	-	153	3,400	
Service Reliability Projects Subtotal	121,765	7,384	-	-	-	129,149	662,069	
System Capacity Projects								
Alford Substation Addition	18,000	50	-	-	-	18,050	34,500	
Bakersfield Dynamic Reactive Substation Upgrade	81,489	17,009	-	-	-	98,498	215,000	
Bearkat-North McCamey Transmission Line Addition	12,264	-	-	-	-	12,264	260,300	
Caldwell Substation Addition	147	-	-	-	-	147	23,054	
Canyon-San Marcos Transmission Line Upgrade	260	-	-	-	-	260	22,800	

Capital Plan – Approved Projects (Continued)

LCRA Transmission Services Corporation FY 2027 Capital Plan Approved Projects

(Dollars in thousands)

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Five-Year Total	Lifetime
System Capacity Projects (continued)							
Cedar Hill-Swiftex Transmission Line Upgrade	16,403	43	-	-	-	16,446	50,300
Euclid Substation Addition	10,218	-	-	-	-	10,218	97,500
Evant Power Transformer Upgrade	58	-	-	-	-	58	6,100
Gabriel-Split Transmission Line Upgrade	31	2	-	-	-	33	13,700
Georgetown Power Transformer Upgrade	35,082	6,440	-	-	-	41,522	64,400
Glasscock Power Transformer Upgrade	39	-	-	-	-	39	7,600
Henne Bus Substation Upgrade	225	-	-	-	-	225	21,600
Henne-Kohlenberg Transmission Line Addition	14,742	55	-	-	-	14,797	22,400
Hornsby Load Power Transformer Addition	1,431	-	-	-	-	1,431	24,700
Hornsby Substation Upgrade	137	-	-	-	-	137	40,300
Hueco Springs Substation Addition	193	-	-	-	-	193	15,000
Jack Furman Power Transformer Addition	138	-	-	-	-	138	2,900
La Cima Substation Addition	7,690	-	-	-	-	7,690	16,400
Lockhart-San Marcos Transmission Line Upgrade	125	-	-	-	-	125	21,200
North McCamey-Sand Lake Transmission Line Addition	2,175	-	-	-	-	2,175	293,000
Redwood-San Marcos Transmission Line Upgrade	18,949	3,523	-	-	-	22,472	46,400
Ridgmar Circuit Breaker Addition	29	-	-	-	-	29	2,800
Saxet Substation Upgrade	11,838	-	-	-	-	11,838	18,800
Settlers Substation Upgrade	23,070	8	-	-	-	23,078	48,600
Twin Buttes Circuit Breaker Substation Upgrade	135	-	-	-	-	135	5,400
System Capacity Projects Subtotal	254,868	27,130	-	-	-	281,998	1,374,754
Third-Party Funded Projects							
Broadband Easement Enhancement – FY 2026 Upgrade	4,000	3,000	-	-	-	7,000	7,500
Third-Party Funded Projects Subtotal	4,000	3,000	-	-	-	7,000	7,500
Approved Subtotal	490,103	42,259	-	-	-	532,362	2,266,723



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